

Empowering the Future of AI Data Centers from Grid to Chip

Jim Rowland | Head of Telecom Data Centre EMEA

04 – Dec - 2025



Overview

Founded: 1971

World's Leader in Switching Power Supplies and DC Brushless Fans

Dedicated to Providing:

- Telecom Power Systems
- EV Powertrain Systems
- Industrial Automation
- Passive and Magnetic Components
- Networking Products
- Visual Displays
- Building Automation
- Datacenter Infrastructure
- Renewable Energy and Energy Storage
- EV Charging Infrastructure

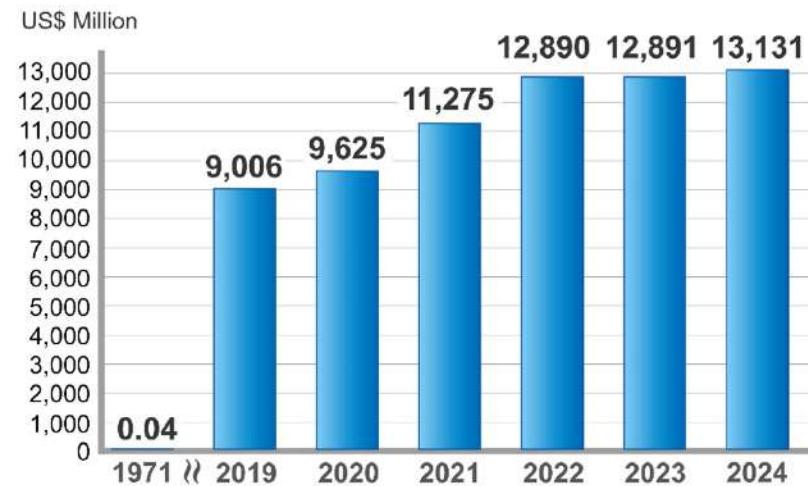


Bruce Cheng
Founder and Honorary Chairman

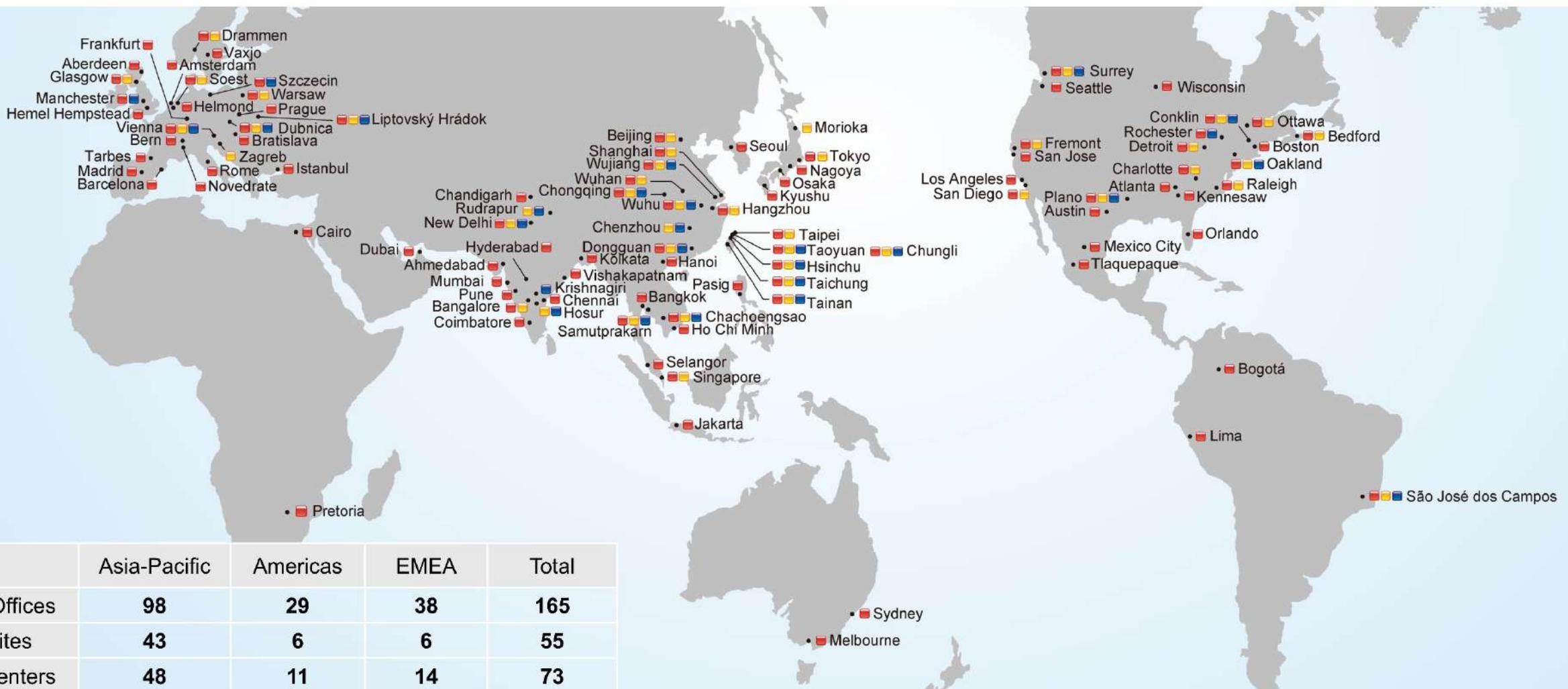


Ping Cheng
Chairman and CEO

Worldwide Revenues



Global Operations

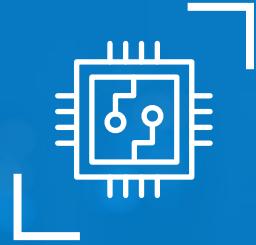


AI Demand Is Surging - An Executive Priority

47% say AI is important today; rising to 91% within 12 months

91%

GenAI market projected to grow strongly this decade



Executive focus shifts from pilots to platform-scale deployment



The Pressure for More Sustainable AI Accelerates

- Organizations move from pledges to measurable action
- Evaluation shifts to lifecycle and infrastructure metrics

Energy efficiency importance:
44% today;
78% within 12 months



Datacenter Growth is Hitting the Energy Wall

Global sites grew from 500 000 (2012) to more than

8 Million today

- Energy use doubling roughly every four years
- AI workloads further steepen the curve



*AI generated image

Policy and Power Now Define the Build-speed Limit

- AI adoption outpaces grid and regulatory capacity
- Stable electricity identified as Europe's top barrier
- Most organizations expect AI sustainability policies within a year



*AI generated image

Cost isn't the Main Barrier

Cost ranks lowest
(≈10 %) in AI
sustainability
decisions



Lifecycle and
infrastructure metrics
lead evaluation



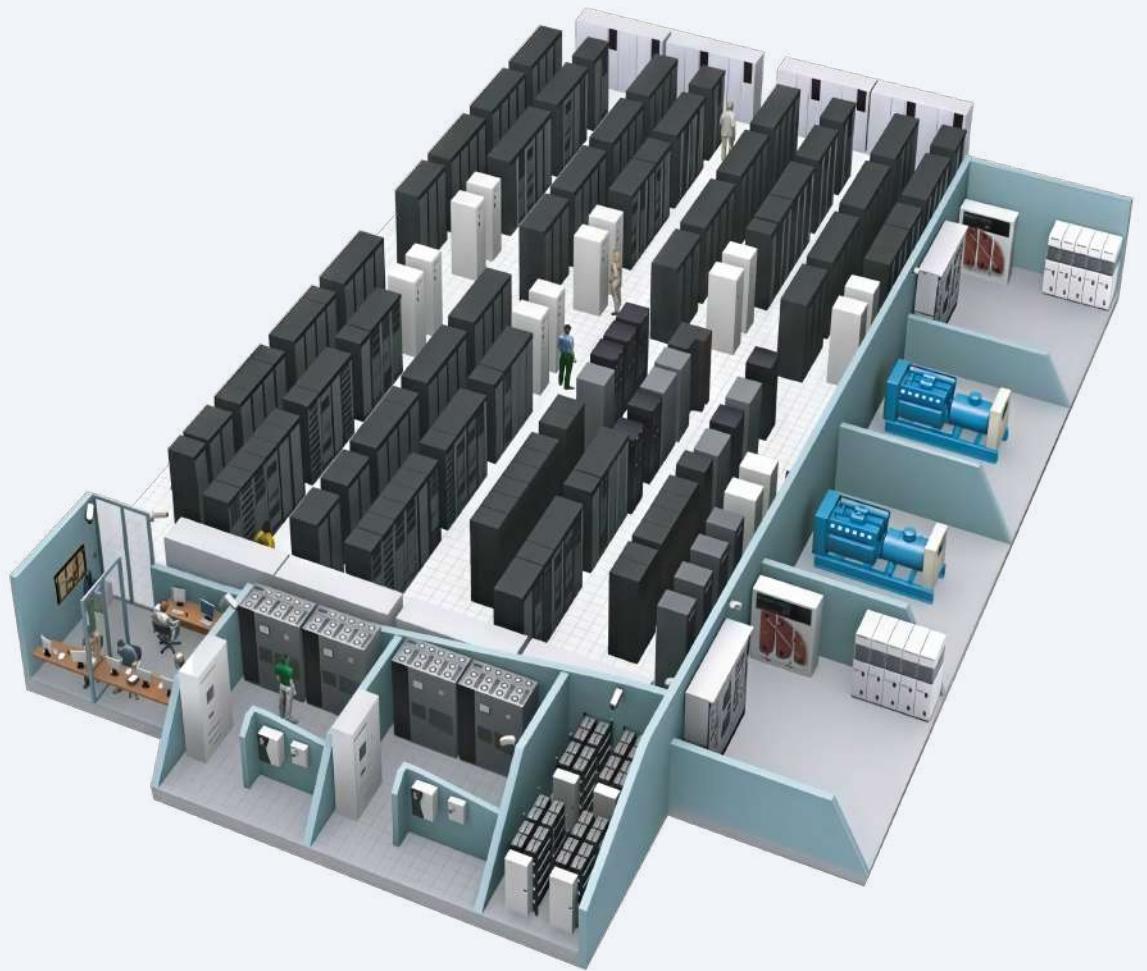
Real-time monitoring
increasingly
adopted



AI Sustainability

- It Takes More Than one Solution

- Energy audits and hardware optimization common practice
- Partnerships with efficiency organizations
- Edge computing adopted by 42% of suppliers



Why Architecture Matters

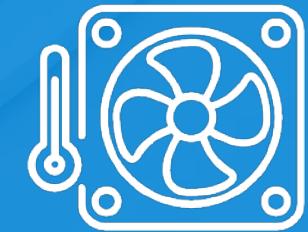
Each power conversion stage creates loss and heat



Distribution voltage sets conversion count



Less heat means lower cooling energy



800VDC + Liquid Cooling

Unlocks Sustainable Performance

Higher-voltage DC
reduces conversion
loss



Liquid cooling
removes thermal
bottlenecks



Together they enable
higher density at
lower energy



Two Paths Forward: Retrofit and Greenfield

- **Retrofit:**
Staged DC segments around critical loads
- **Greenfield:**
End-to-end DC backbone
- **Both:**
Liquid-ready racks and manifolds



Rack Density Forces Liquid Cooling Adoption

- Liquid cooling enables sustained high-density AI racks
- Improves efficiency and thermal stability
- Supports accelerated-compute roadmaps



Beyond PUE

Measuring What Matters

From PUE to
carbon-per-compute
and power-per-token

Real-time energy
monitoring adoption
rising

Customers Demand Sustainability Targets Now

- 67% say supplier sustainability targets are important today
- Rising to 96% within 12 months
- Expectation gap drives vendor selection

The EU AI Act Creates Forward Momentum for Sustainable AI

- First comprehensive legal framework for AI risk and transparency
- Reporting obligations extend to energy and sustainability
- Implications for traceability in data-center design



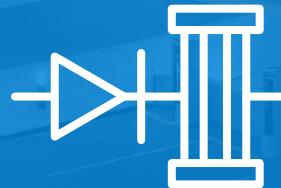
Delta 800VDC stack

A complete backbone

High-voltage DC distribution backbone



Solid-state conversion and protected busways



Integrated monitoring and controls





Efficiency Advantage

AC efficiency

≈ 87%

800VDC system

≈ 92%

4-5% gain

Each 1% gain saves ≈

US\$ 500k

per 100 MW site



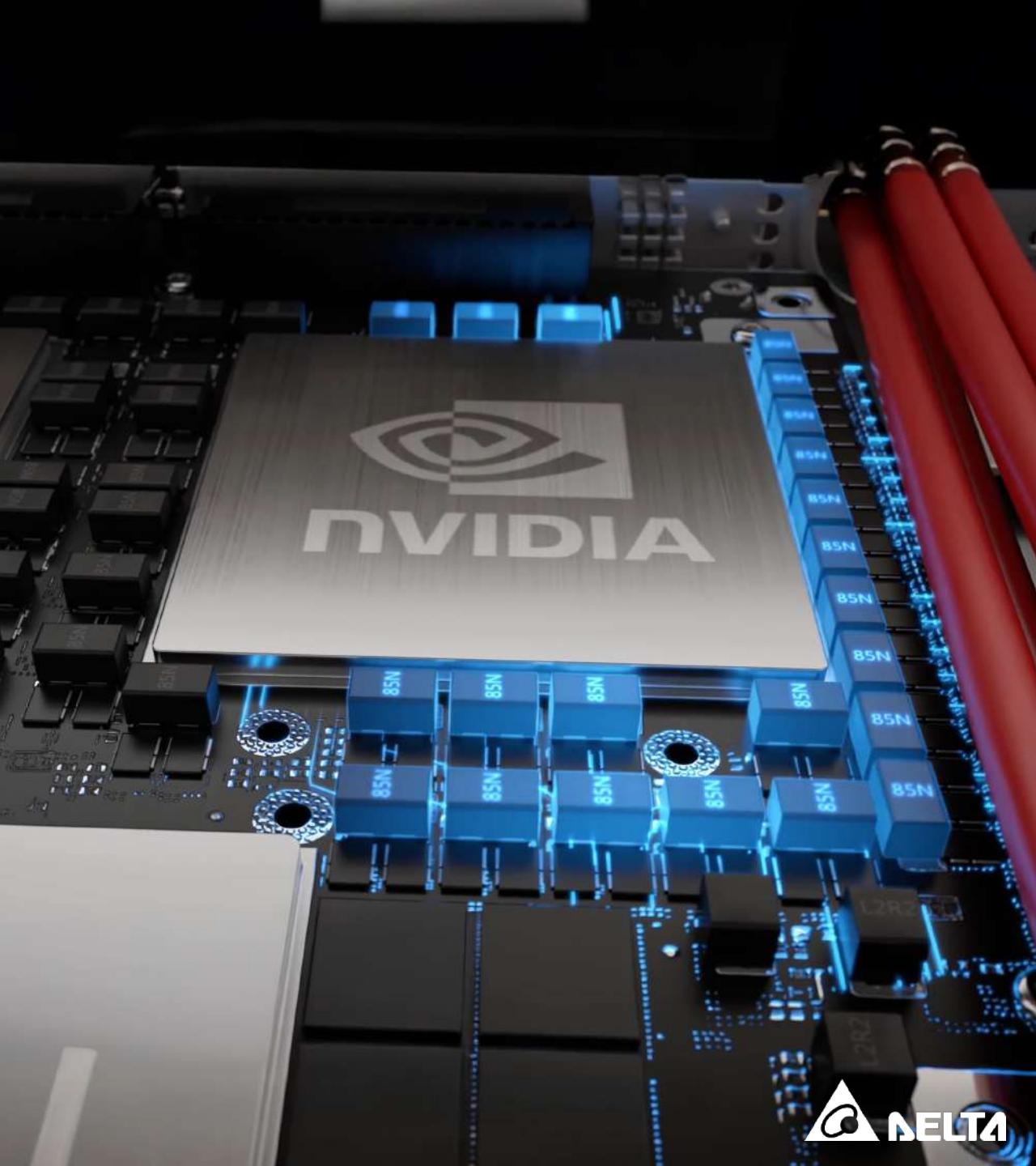
Delta Leadership Proven at Global Scale

- 1.6 GW liquid-cooling deployments worldwide
- Global PSU share \approx 50%
- Proven pioneer of the 800VDC ecosystem



From Grid to Chip Powering Sustainable Intelligence at Scale

- AI growth is unstoppable
 - efficiency is imperative
- 800VDC + liquid cooling is the scalable solution
- Partner with Delta to deliver sustainable AI





Intelligence that scales

