

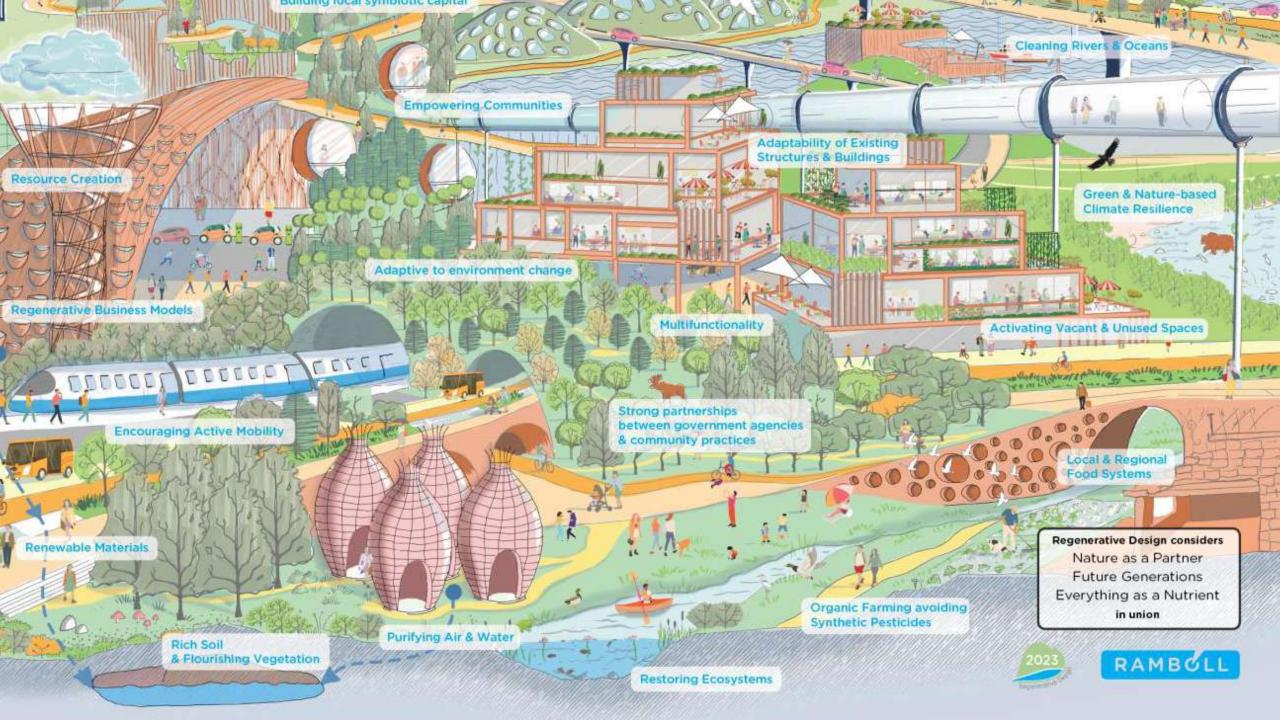
What if we could create multi-objective solutions, creating cost-effectiveness at the same time?

What if we to all create a symbiotic system that creates long-term resilience and co-benefits in a value?

What if we though that there is no waste

What if rather than causing biodiversity loss with our designs we would actually create new ecosystems?

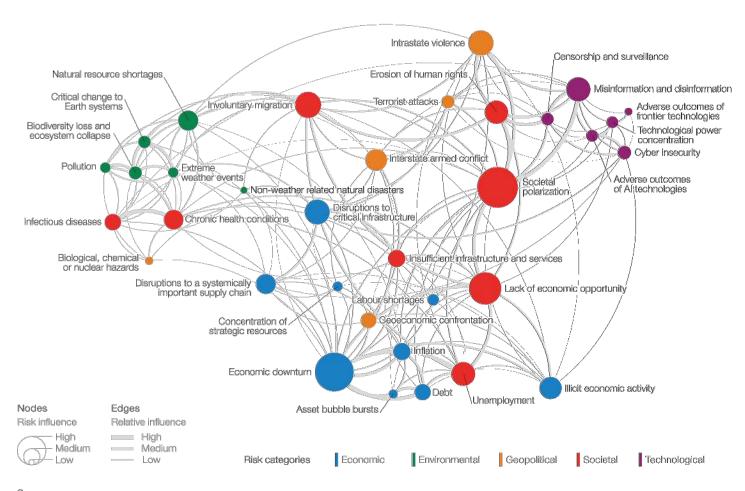
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What is Data Center at its full potential?



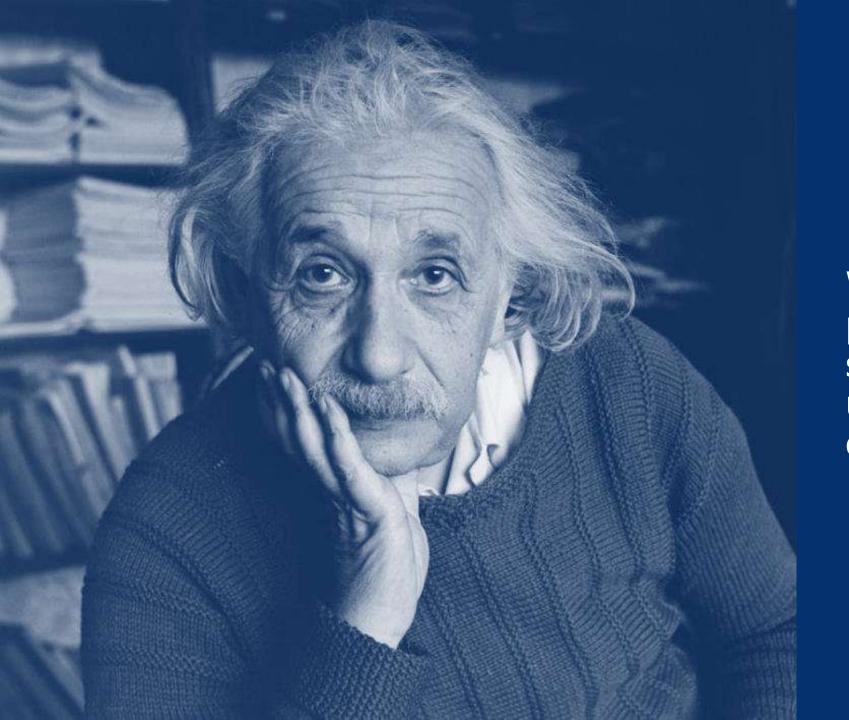
Looking into the future to tackle the risks now



10 years Extreme weather events Critical change to Earth systems 3rd Biodiversity loss and ecosystem collapse Natural resource shortages Misinformation and disinformation Adverse outcomes of AI technologies Involuntary migration Cyber insecurity Societal polarization 10th Pollution

Source

World Economic Forum Global Risks Perception Survey 2023-2024.

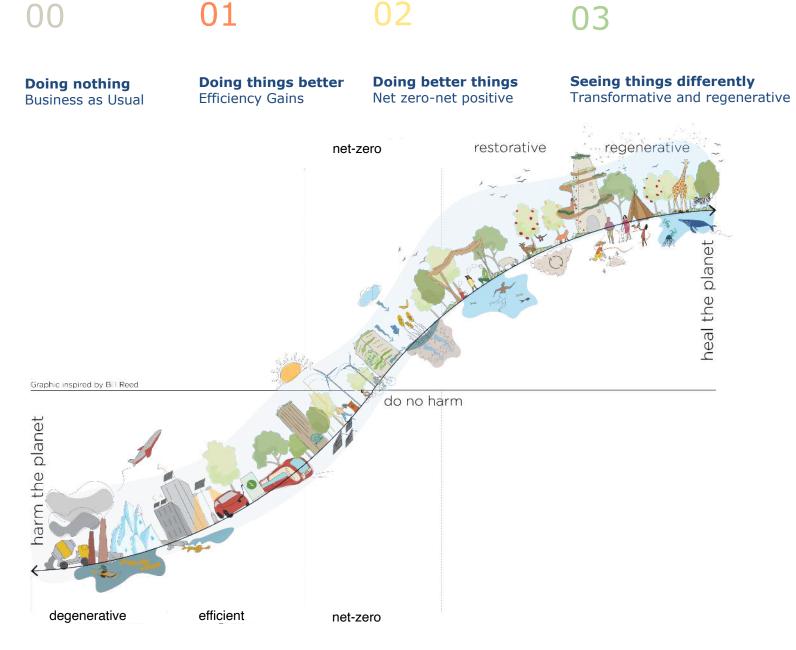


We cannot solve our problems with the same thinking we used when we created them.

- Albert Einstein

"Best practice" is a moving target

We need to see things differently.



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Seeing things differently

Systems and regenerative thinking

Regenerative thinking is living systems thinking.

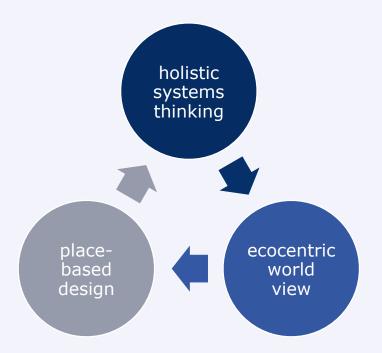
- What if our buildings and infrastructure could actually be a dynamic, life-oriented, resilient, circular and selfrenewing system?
- What if we could increase effectiveness and proactively assess impacts by locating the net-positive leverage points?
- What if we could secure the future of our business by securing the future itself?

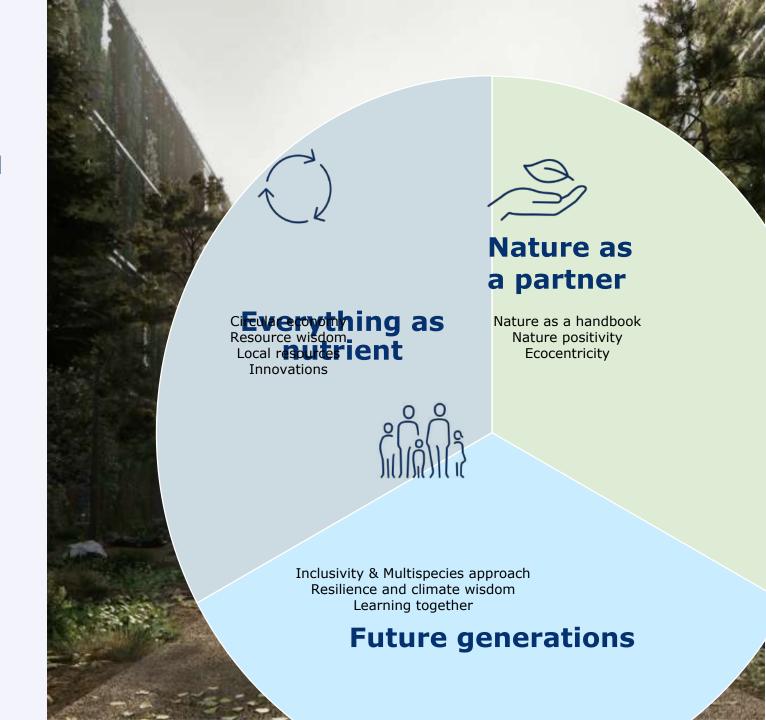


Regenerative approach improves prosperity and quality of life by creating places that are fit for the future.

The goal: flourishing environments and communities, that are dynamic, emergent, resilient and circular.

The by-product: sustainability.





Aiming for full potential, net-positive, dynamic, symbiotic system

Imagine a data center as a living system



Value-creation in nested systems

Data center as a system

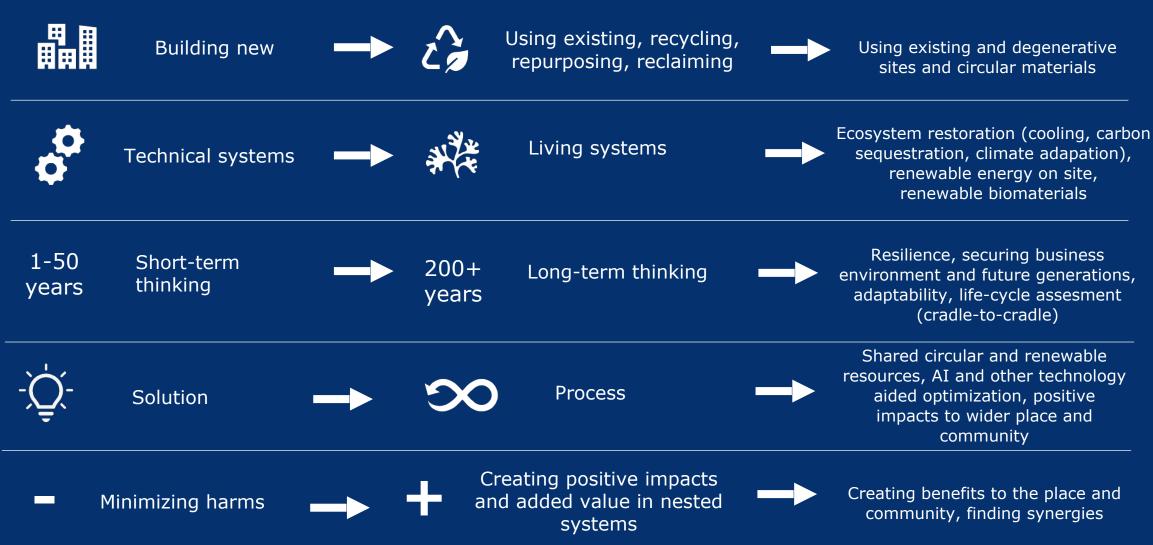


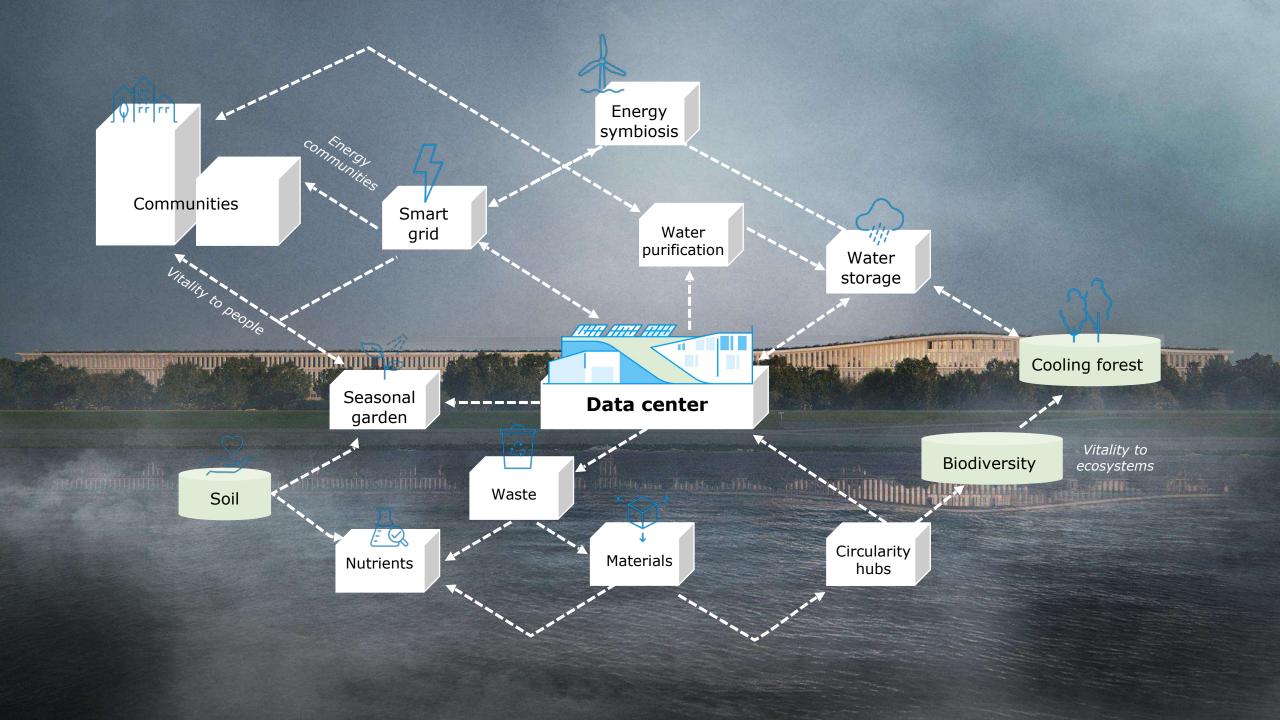
Neighborhood as a system

City as a system

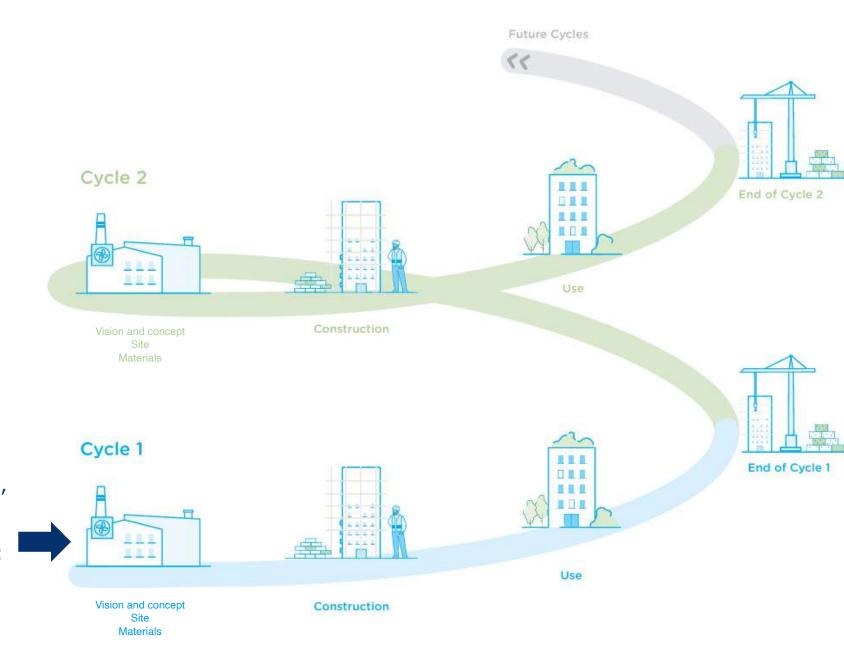
Mindset change







Rethinking the process for bigger impacts and added value



Opportunity to influence **high**, cost of changes **low**

BUT NOTE: You will impact the future cycles and generations!

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Rethinking the process for bigger impacts and added value

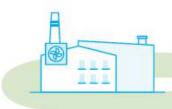
- System impact assessment
- Site selection:
 From Degenerative sites to
 Regenerative
- System synergies and potentials (multi-optimization)
- Future-proofing with scenarios

Direct impact to

- Innovating new solutions
- Permits
- · Zoning and land use planning
- Resources

Co-creation, collaboration and engagement throughout

Cycle 2

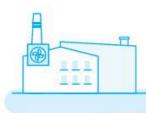




Vision and concept
Site

Construction

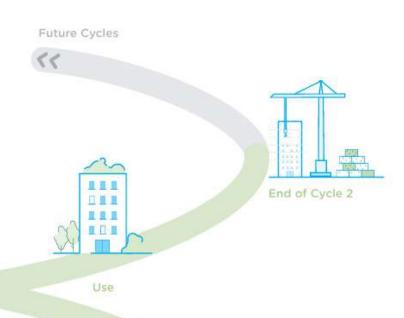
Cycle 1







Construction





Use

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The Value of Systems and Regenerative approach

Focus on the right **Functioning** and most **Multi-objective** within Planetary solutions impactful things **Boundaries** at the right time **Attract investors** and financial institutions **Extended life Synergistic Nourishing** cycle: maximise benefits innovation value-creation

Lead the Future we cannot yet see.

Thank you!



Katri Einola

Lead of Regenerative Approaches, Ramboll

Contact in LinkedIn:



