

26 years ago - with Dalai Lama on the wall

... Encouraged employees to "Think different"







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Forward looking statements



This presentation contains forward-looking statements about, among other things, trend analyses and statements regarding future events, anticipated growth and industry prospects, and our strategies, expectation or plans regarding product releases and enhancements. The achievement or success of the matters covered by such forward-looking statements involves risks, uncertainties and assumptions. If any such risks or uncertainties materialize or if any of the assumptions prove incorrect, results or outcomes could differ materially from those expressed or implied by these forward-looking statements. The risks and uncertainties referred to above include those factors discussed in Salesforce's reports filed from time to time with the Securities and Exchange Commission, including, but not limited to: our ability to meet the expectations of our customers; uncertainties regarding Al technologies and its integration into our product offerings; the effect of evolving domestic and foreign government regulations; regulatory developments and regulatory investigations involving us or affecting our industry; our ability to successfully introduce new services and product features, including related to AI and Agentforce; our ability to execute our business plans; the pace of change and innovation in enterprise cloud computing services; and our ability to maintain and enhance our brands.

The Data-Driven Data Center - With a focus on trust, agility and cost Consumer Scale A typical 24 h cycle @ Salesforce D. 34.14M (3) Customer 2.25M 548M service Commerce Commerce **Platform Employee** conversations page views orders 6.06B 1.4M Scale Scale Tableau Service & case \bigcirc interactions public views 4.13B 2.65B Marketing Slack actions messages taken sent 6.74B 87.2M MuleSoft Reports & integration dashboards transactions Data Cloud 194.26B 4.9M :=: Finstein Sales opportunities Predictions created

Enhanced Availability in Planned Maintenance



First-Party

Hyperforce today

Major Releases 15mins

ZERO minutes



Database Maintenance

1 hour

ZERO minutes



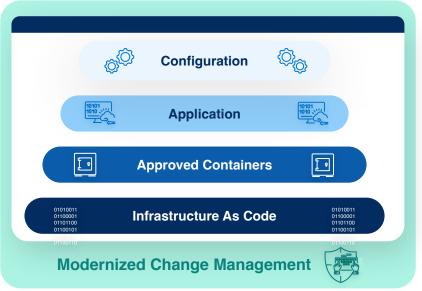
Instance Refresh Approx every **3 years**

NEVER!



Immutable Infrastructure-as-Code

Predictable state by eliminating drift

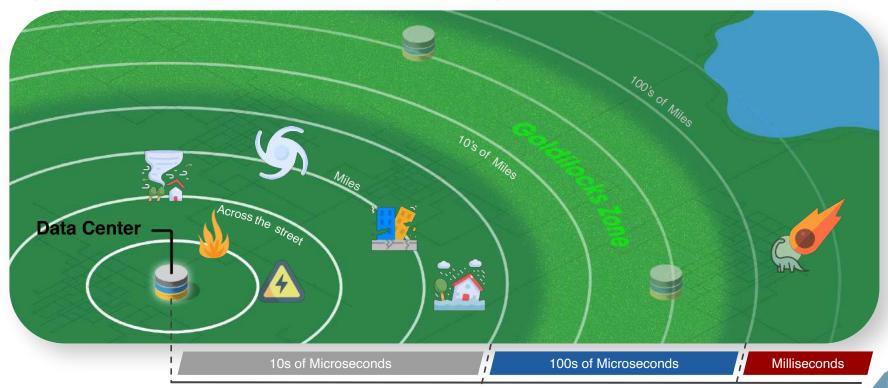


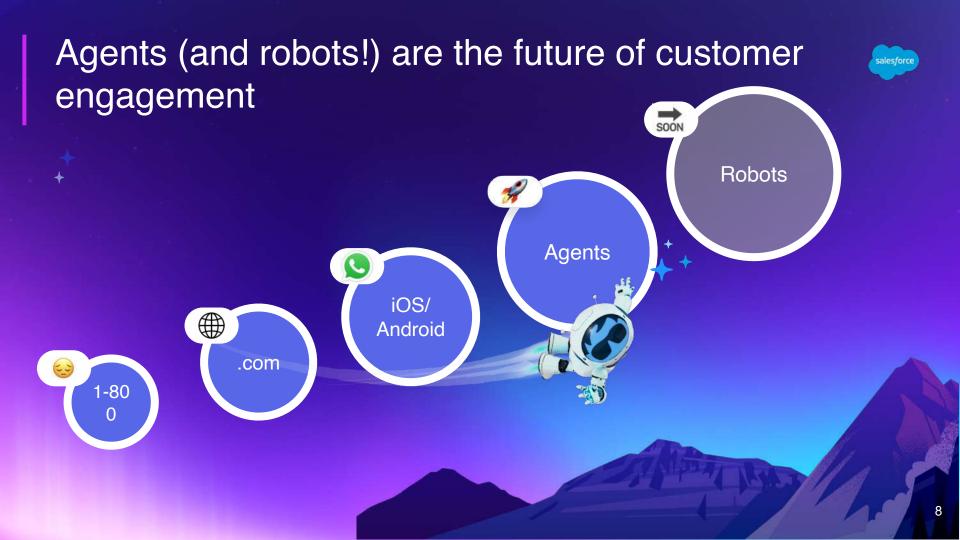


Availability Zone Continuity



Hyperforce 3 AZs architecture balances resilience with performance







Custom apps Einstein AI Flow Salesforce Platform Omnichannel Security Analytics & agents & Models Automation

MuleSoft Integration





Custom apps & agents

Einstein Al & Models

Flow Automation Salesforce Platform

Omnichannel User Interface Security & Privacy

Analytics

MuleSoft Integration













1 Operationalize Values 2 Earn & Sustain Trust

3 Use Your Superpowers



Values Guide Everything We Do

Our values are: trust, customer success, innovation, equality, and sustainability.



Trust Requires Transparency

Deep listening and rigorous disclosures earn stakeholder trust.





