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Research Lessons in Thermal Energy Storage: How research turns infrastructure into innovation

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AI & Energy Crunch → Growth limited by power.



Grid Dependence → Energy markets are unpredictable.



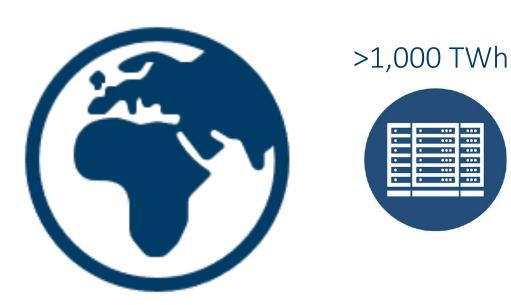
Flexibility = Value → Lower OPEX and unlock new revenue.





AI & Energy Crunch → Growth limited by power.

Expected demand 2026



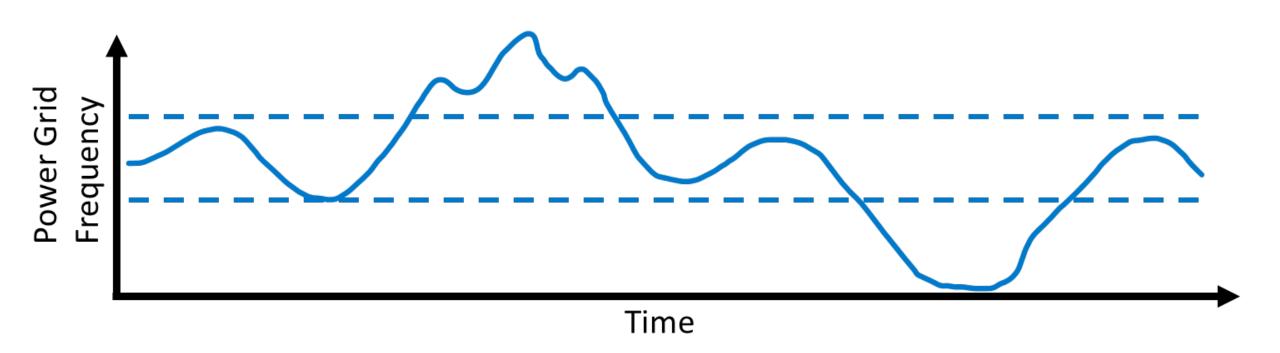
> Japan Electricity Consumption





• Grid Dependence → Energy markets are unpredictable.

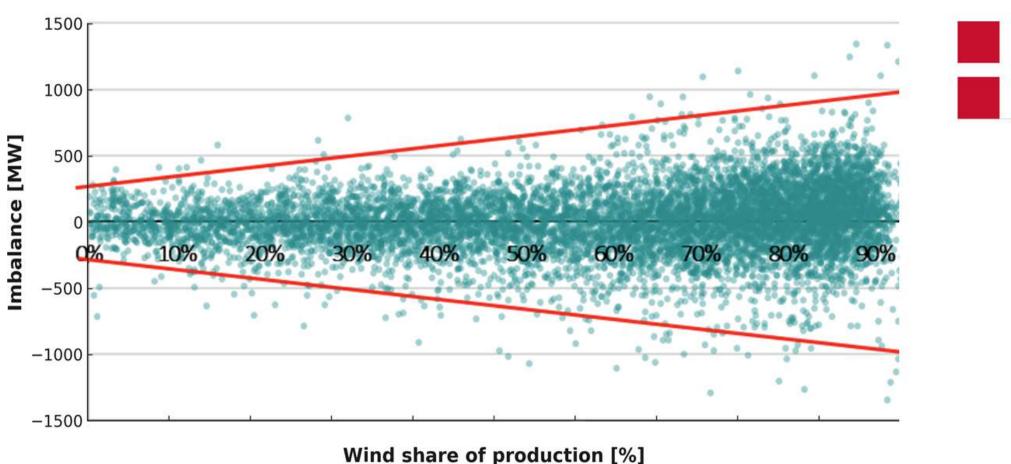






• Grid Dependence → Energy markets are unpredictable.







• Flexibility = Value → Lower OPEX | Sustainability | Unlock new revenue.







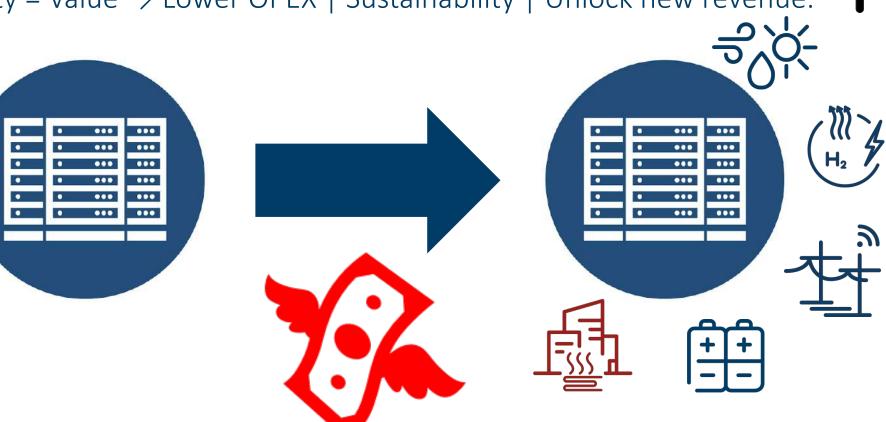








• Flexibility = Value → Lower OPEX | Sustainability | Unlock new revenue.





• Cooling = Big Load (up to 30% of electricity).



• Waste Heat = Untapped Value (and Regulatory Pressure).



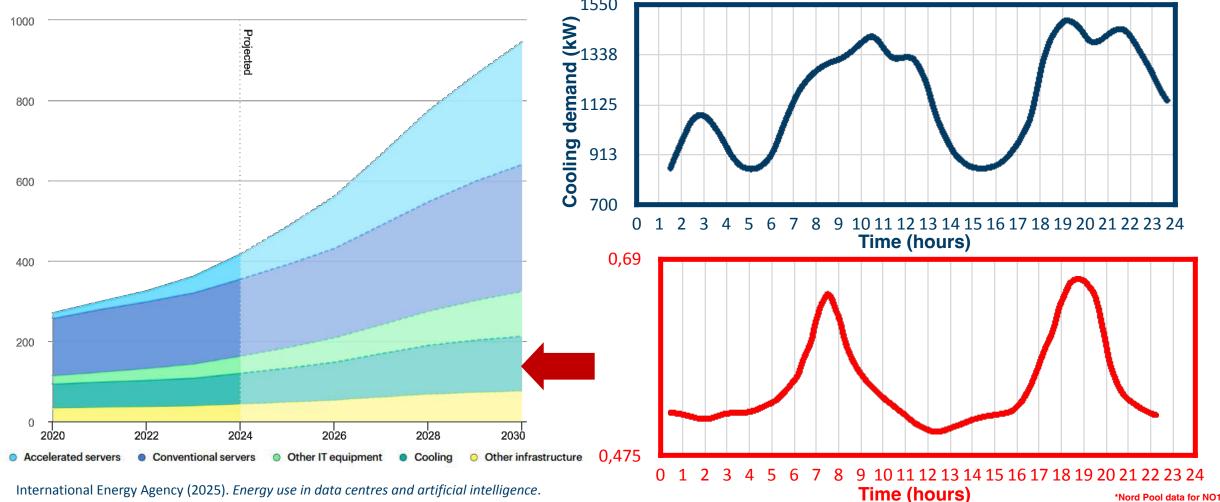
• Location can be a trap: far from cities and waste heat users.





• Cooling = Big Load (up to 30% of electricity on average).







• Waste Heat = Untapped Value (and Regulatory Pressure).





Mandatory to assess, plan, and report use of waste heat

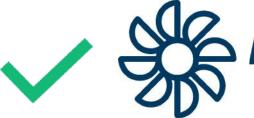




• Location can be a trap: far from cities and waste heat users.















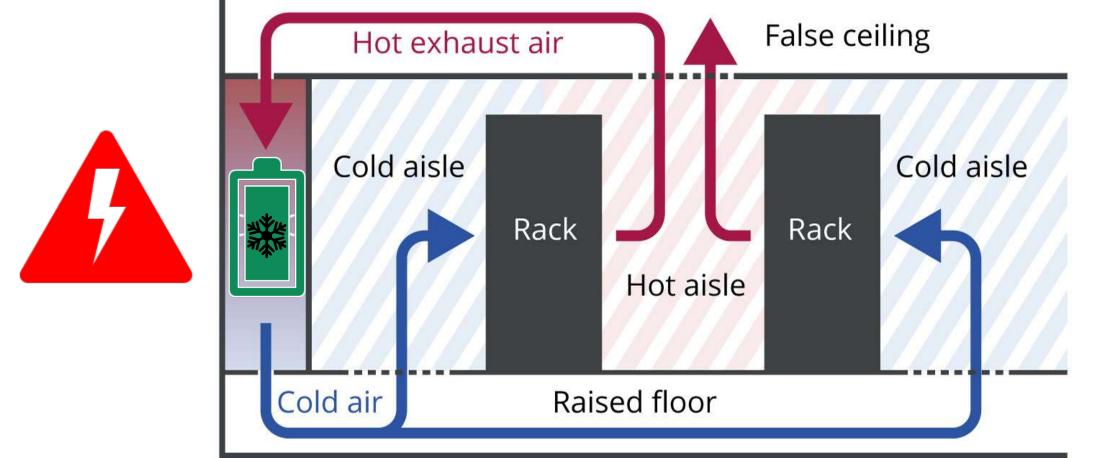
• Cheaper → Shift cooling loads to off-peak hours.

More Profitable → Enable participation in reserve markets.

More Freedom → Location not constrained by proximity to power source.

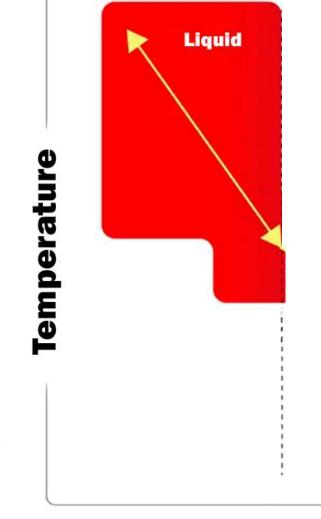


Cooling system:





Solutions with Flexibility Assets: Cold Storage with Phase Change Materials

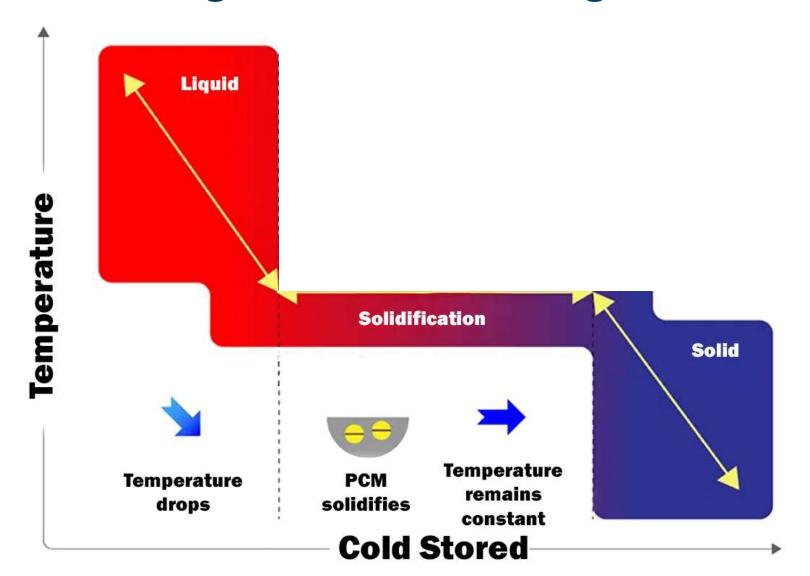




Cold Stored



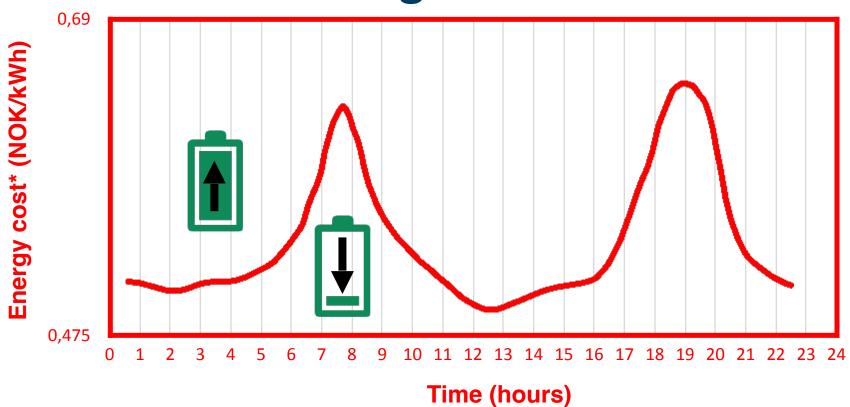
Solutions with Flexibility Assets: Cold Storage with Phase Change Materials





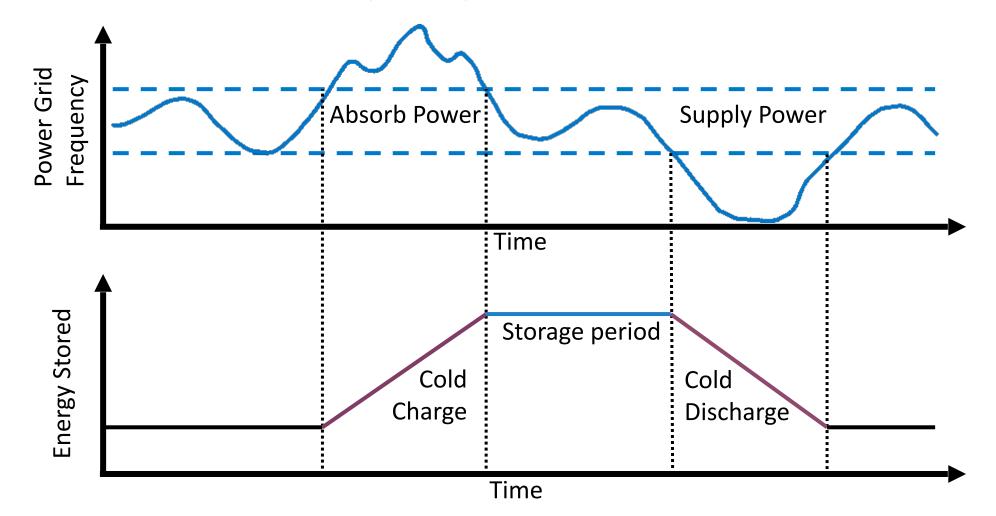
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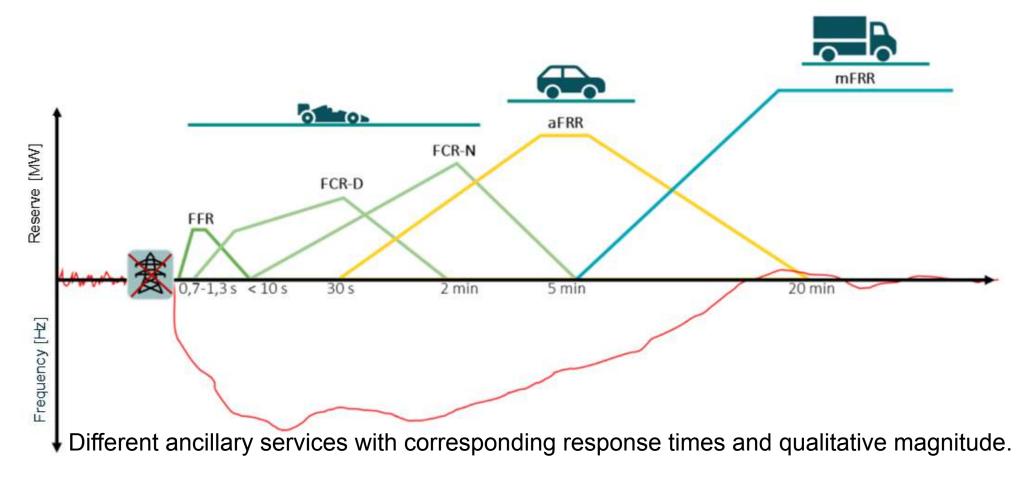


More Profitable → Enable participation in reserve markets.





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More Profitable → Enable participation in reserve markets.

Market	Response time	Duration	Bid size	Av. profit 2024	Notes
FFR-Profil	1.3s	5s	1 to 50 MW	115 NOK/MW/h	Only up-regulation. (Apr to Oct. 1350 h)
FFR-Flex	1.3s	5s	5 MW	419 NOK/MW/h	Only up-regulation. (Apr to Oct. 400 h)
FCR-D opp	7.5s	15m	0.1 MW	55 NOK/MW/h	Only up-regulation (May to Sep.)
FCR-N	3m	15m	0.1 MW	185 NOK/MW/h	Up- and down-regulation
aFRR opp	5m	60m	1 MW	214 NOK/MW/h	Only up-regulation
aFRR ned	5m	60m	1 MW	186 NOK/MW/h	Only down-regulation
mFRR opp	15m	60m	5/10 MW	80 NOK/MW/h	Only up-regulation
mFRR opp	15m	60m	5/10 MW	191 NOK/MW/h	Only down-regulation

Up-regulation: Discharge to grid to increase frequency

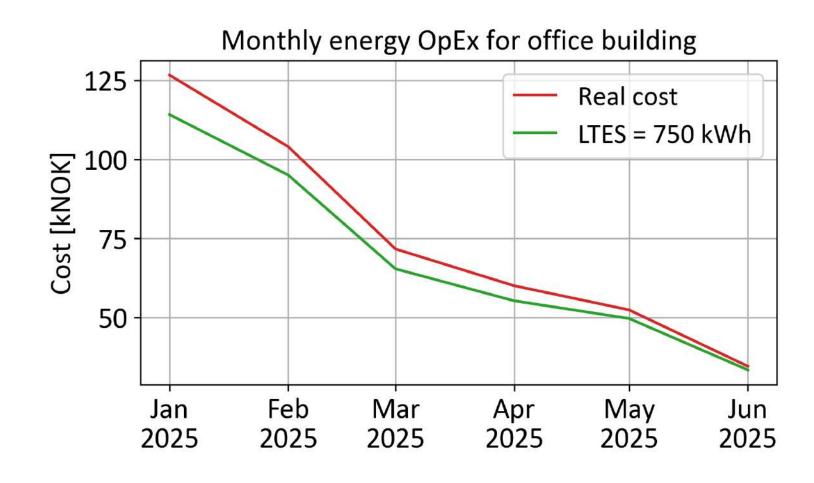
Down-regulation: Charge from grid to reduce frequency



Evidence from Research \rightarrow How do we know this?

• Demo in a Building



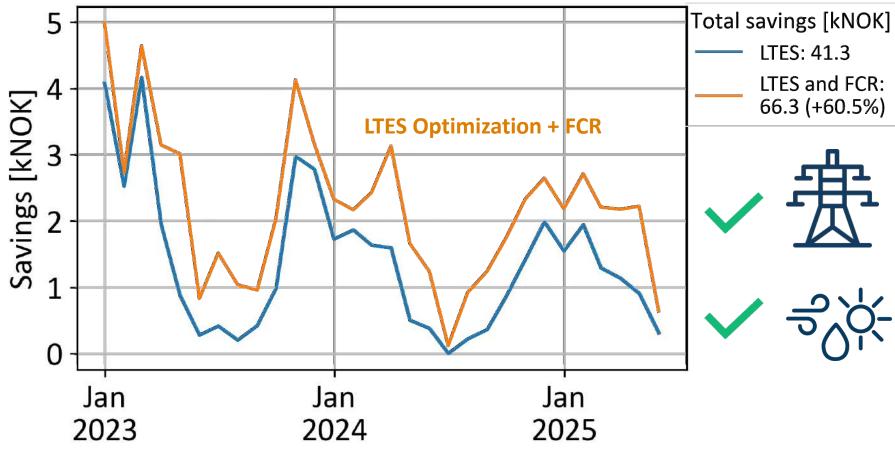




Evidence from Research \rightarrow How do we know this?

Demo in a Building → Optimized schedule with thermal storage (LTES)







Evidence from Research -> **Next Steps**



2025-2026

Office building

Data Center

Heat Storage (37°C)

Cold Storage (16°C)

No optimization for reserve market participation

Optimization for reserve market participation











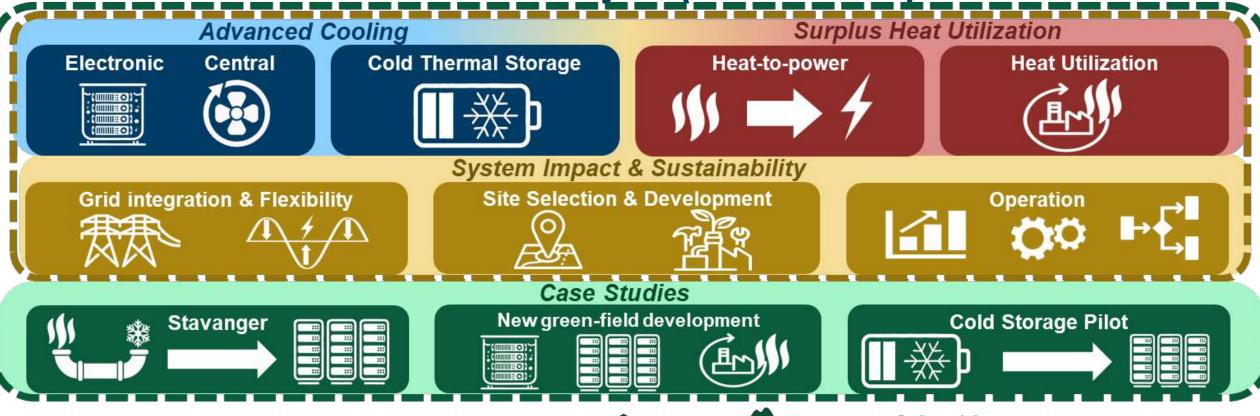






Evidence from Research -> **Next Steps**

GreenDC Project (2025 – 2029)































Adapt on time Store the cold Own the future



Contact: Jorge Salgado Beceiro